

**DISTRICT OF BARRIERE
BYLAW NO. 144**

A BYLAW OF THE DISTRICT OF BARRIERE RESPECTING THE FINANCIAL
PLAN FOR THE YEARS 2017- 2021 INCLUSIVE

NOW THEREFORE the Council of the District of Barriere, in open meeting assembled, enacts as follows:

1. Schedule "A" attached hereto and made part of this Bylaw are hereby adopted and comprise the Financial Plan of the District of Barriere for the years 2017 to 2021 inclusive.
2. This Bylaw may be cited for all purposes as "Financial Plan Bylaw No. 144."

READ A FIRST TIME this 18th day of April, 2017

READ A SECOND TIME this 18th day of April, 2017

READ A THIRD TIME this 18th day of April, 2017

ADOPTED this 1st day of May, 2017

Original signed by, _____
Mayor Virginia Smith

Original signed by, _____
Colleen Hannigan, CAO

Schedule “A”
2017- 2021 Financial Plan
Statement of Objectives and Policies

In accordance with Section 165(3.1) of the *Community Charter*, the District of Barriere is required to include in the Five Year Financial Plan, objectives and policies regarding each of the following:

1. The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the *Community Charter*,
2. The distribution of property taxes among the property classes, and
3. The use of permissive tax exemptions.

Funding Sources

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2017.

At this time “*Government Grants*” form the largest proportion of revenue.

“*Property Taxation*” forms the second largest proportion of revenue. As a revenue source, property taxation offers a number of advantages. This source offers a stable and reliable source of revenue for services that are difficult or undesirable to fund on a user-pay basis. These include services such as general administration, fire protection, and bylaw enforcement

“*User Fees and Charges*” represent the third largest portion of revenue. This source also offers a stable and reliable source of revenue for services on a user-pay basis.

“*Other Sources of Funding*” represent the smallest portion of revenue. This source of funding consists primarily of transfers from reserve and surplus accounts for projects and/or District share of Grant Projects.

Many services can be measured and charged on a user-pay basis. Services where fees and charges can be easily administered include water and sewer usage, building permits, business licenses, and solid waste services – these are charged on a user pay basis. User fees attempt to apportion the value of a service to those who use the service.

Objective

- Over the next five years, the District of Barriere will continue to increase the proportion of revenue that is received from user fees and charges over the current levels.
- The District will also look at growing our revenue sources so that government grants are not the largest source of revenue.

Policies

- The District of Barriere reviews all user fee levels to ensure they are adequately meeting both the capital and delivery costs of the service.
- Where possible, the District will endeavor to supplement revenues from user fees and charges, rather than taxation, to lessen the burden on its limited property tax base.
- As well, the District will actively encourage economic development and residential developments.
- Lastly, the District will investigate new revenue streams for products and services.

Table 1: Sources of Revenue

Revenue Source	% of Total Revenue	Dollar Value
Property taxes	12.60%	795,000
User Fees and charges	11.51%	725,300
Other Sources	7.40%	466,780
Proceeds from borrowing	0	0
Government grants	68.49%	4,317,408
Total	100.00%	\$6,304,488

Distribution of Property Tax Rates

Table 2 outlines the distribution of property taxes among the property classes. The residential property class provides the largest proportion of property tax revenue. This is appropriate as this class also forms the largest portion of the assessment base and consumes the majority of the District of Barriere services. Overtime, the District will work to increase the industrial and business uses in the District to lessen the impact on residential properties.

Table 2: Distribution of Property Tax Rates

Property Class	% of Total Property Taxation	Dollar Value
Residential (1)	74.30%	590,619
Utilities (2)	3.37%	26,785
Social Housing	0	0
Major Industrial (4)	5.04%	40,139
Light Industrial (5)	1.94%	15,454
Business and Other (6)	15.21%	120,916
Recreation/Non-Profit (8)	.10%	828
Farmland (9)	.04%	259
Total	100.00%	\$795,000

Objective

- Over the next five years, the District will work to increase the number of industrial and commercial businesses within the District boundaries. This increase would lessen the tax burden on residential properties.
- Under Incorporation, the industrial tax rate was reduced.
- Maintain the property tax rate for businesses and other (class 6) at the current rate.

Policies

- The District will look at developing new revenue sources to offset the tax rate for all classes.
- The District will develop economic initiatives to attract more retail and commercial development.
- The District will continue to compare our tax rates with our par communities.

Permissive Tax Exemptions

The District provides tax exemptions for non-profit societies in our community. Non-profit groups provide key services for our community.

Revitalization

Tax Exemptions

The District has developed two Revitalization Tax Exemption Bylaws that encourage development and revitalization in the community. The Downtown Core and the Yellowhead Corridor are the two areas that are named in the bylaws.

Objective

- To continue to provide tax exemptions to non-profit societies and potential development areas.
- Wherever possible, green development will be encouraged.

Policies

- Develop the components of an exemption program that will target green activities.
- To continue to assess the need for development and revitalization of areas of the community.

DISTRICT OF BARRIERE							Schedule A
<i>FIVE YEAR FINANCIAL PLAN</i>							2017-2021
	2016	2016 Actual	2017	2018	2019	2020	2021
Source of Funds							
Municipal Taxation	(757,472)	(755,876)	(795,000)	(834,000)	(875,700)	(919,485)	(965,459)
Taxes Collected for Other Govt	(996,540)	(954,313)	(996,540)	(996,540)	(1,016,471)	(1,036,800)	(1,057,536)
Grants in Lieu of Taxes	(35,700)	(35,138)	(35,100)	(35,200)	(35,904)	(36,622)	(37,355)
Sales of Service	(560,900)	(530,288)	(578,700)	(594,654)	(606,547)	(618,678)	(631,052)
Revenue From Other Souce	0	(806,367)	0	0	0	0	0
Revenue From Ow n Souce	(117,700)	(163,987)	(111,500)	(119,321)	(121,707)	(124,142)	(126,624)
Revenue From Other Govt	(516,957)	(537,317)	(540,793)	(540,730)	(551,545)	(562,575)	(573,827)
Grants	(30,000)	(975,129)	(3,776,614)	0	0	0	0
Contract With Other Govt	(106,130)	(107,915)	(43,480)	(46,480)	(47,410)	(48,358)	(49,325)
Transfer From Other Funds	0	0	0	0	0	0	0
Transfer From Gas Tax	(53,689)	(366,063)	0	0	0	0	0
Transfer From Surplus	(448,008)	(838,566)	(352,300)	(243,323)	(223,170)	(201,362)	(177,805)
Transfer From Reserves	<u>(154,000)</u>	<u>(279,701)</u>	<u>(71,000)</u>	<u>(50,000)</u>	<u>(51,000)</u>	<u>(52,020)</u>	<u>(53,060)</u>
TOTAL Source of Funds	(3,777,096)	(6,350,659)	(7,301,028)	(3,460,248)	(3,529,453)	(3,600,042)	(3,672,043)
Expendituress							
Taxes Paid to Other Govt	1,000,840	958,318	1,000,840	1,000,840	1,020,857	1,041,274	1,062,099
Municipal Operations							
General Government	574,250	638,051	589,400	597,488	609,438	621,627	634,059
Grants	56,689	1,001,254	3,776,614	0	0	0	0
Protective Services	128,485	149,224	128,485	131,055	133,676	136,349	139,076
Bylaw Enforcement	2,800	3,059	9,400	9,588	9,780	9,975	10,175
Transportation Services	312,200	564,891	302,350	308,397	314,565	320,856	327,273
Environmental Services	113,450	126,570	110,850	113,067	115,328	117,635	119,988
Building Inspection Services	19,900	12,876	19,950	20,349	20,756	21,171	21,595
Development Services	18,575	5,783	13,025	13,086	13,347	13,614	13,886
Parks/Rec/Cemetery	103,475	113,896	92,000	93,840	95,717	97,631	99,584
Water Works	279,950	302,836	270,250	275,655	281,168	286,791	292,527
Sewer	138,175	134,053	129,200	131,784	134,420	137,108	139,850
Transfer to Gas Tax	119,457	138,211	127,293	129,839	132,436	135,085	137,786
Transfer to WW DCC's	0	0	0	0	0	0	0
Transfer to Reserve	91,850	91,850	99,350	100,177	102,181	104,224	106,309
Transfer to Surplus	464,000	591,458	474,020	485,084	494,786	504,681	514,775
Transfer to Captal Function	<u>353,000</u>	<u>1,518,330</u>	<u>158,000</u>	<u>50,000</u>	<u>51,000</u>	<u>52,020</u>	<u>53,060</u>
TOTAL Expenditures	3,777,096	6,350,659	7,301,028	3,460,248	3,529,453	3,600,042	3,672,043
*** SURPLUS/DEFICIT	0	0	0	0	0	0	0