

**DISTRICT OF BARRIERE
BYLAW NO. 175**

A BYLAW OF THE DISTRICT OF BARRIERE RESPECTING THE FINANCIAL
PLAN FOR THE YEARS 2020 - 2024 INCLUSIVE

NOW THEREFORE the Council of the District of Barriere, in open meeting assembled, enacts as follows:

1. Schedule "A" attached hereto and made part of this Bylaw are hereby adopted and comprise the Financial Plan of the District of Barriere for the years 2020 to 2024 inclusive.
2. This Bylaw may be cited for all purposes as "Financial Plan Bylaw No. 175."

READ A FIRST TIME this	6th	day of April , 2020
READ A SECOND TIME this	6th	day of April , 2020
READ A THIRD TIME this	6th	day of April , 2020
ADOPTED this	6th	day of April, 2020

Mayor Ward Stamer

Colleen Hannigan, CAO

Schedule “A”
2020- 2024 Financial Plan
Statement of Objectives and Policies

In accordance with Section 165(3.1) of the *Community Charter*, the District of Barriere is required to include in the Five Year Financial Plan, objectives and policies regarding each of the following:

1. The proportion of total revenue that comes from each of the funding sources described in Section 165(7) of the *Community Charter*,
2. The distribution of property taxes among the property classes, and
3. The use of permissive tax exemptions.

Funding Sources

Table 1 shows the proportion of total revenue proposed to be raised from each funding source in 2020.

“*Government Grants*” form the third portion of revenue.

“*Property Taxation*” forms the first portion of revenue. As a revenue source, property taxation offers a number of advantages. This source offers a stable and reliable source of revenue for services that are difficult or undesirable to fund on a user-pay basis. These include services such as general administration, fire protection, and bylaw enforcement
“*User Fees and Charges*” represent the second portion of revenue. This source also offers a stable and reliable source of revenue for services on a user-pay basis.

“*Other Sources of Funding*” represent the smallest portion of revenue. This source of funding consists primarily of transfers from reserve and surplus accounts for projects and/or District share of Grant Projects.

Many services can be measured and charged on a user-pay basis. Services where fees and charges can be easily administered include water and sewer usage, building permits, business licenses, and solid waste services – these are charged on a user pay basis. User fees attempt to apportion the value of a service to those who use the service.

Objective

- Over the next five years, the District of Barriere will continue to increase the proportion of revenue that is received from user fees and charges over the current levels.
- The District will continue growing our revenue sources so that government grants are not the largest source of revenue.

Policies

- The District of Barriere reviews all user fee levels to ensure they are adequately meeting both the capital and delivery costs of the service.
- Where possible, the District will endeavor to supplement revenues from user fees and charges, rather than taxation, to lessen the burden on its limited property tax base.
- As well, the District will actively encourage economic development and residential developments.
- Lastly, the District will investigate new revenue streams for products and services.

Table 1: Sources of Revenue

Revenue Source	% of Total Revenue	Dollar Value
Property taxes	32.2%	930,741
User Fees and charges	31.4%	903,376
Other Sources	16.0%	460,432
Proceeds from borrowing	0	0
Government grants	20.4%	589,359
Total	100.00%	\$2,883,908

Distribution of Property Tax Rates

Table 2 outlines the distribution of property taxes among the property classes. The residential property class provides the largest proportion of property tax revenue. This is appropriate as this class also forms the largest portion of the assessment base and consumes the majority of the District of Barriere services. Overtime, the District will work to increase the industrial and business uses in the District to lessen the impact on residential properties.

Table 2: Distribution of Property Tax Rates

Property Class	% of Total Property Taxation	Dollar Value
Residential (1)	75.85%	706,092
Utilities (2)	2.37%	22,016
Social Housing	0	0
Major Industrial (4)	4.19%	38,966
Light Industrial (5)	1.75%	16,253
Business and Other (6)	15.73%	146,438
Recreation/Non-Profit (8)	.08%	727
Farmland (9)	.03%	249
Total	100.00%	\$930,741

Objective

- Over the next five years, the District will work to increase the number of industrial and commercial businesses within the District boundaries. This increase would lessen the tax burden on residential properties.
- Under Incorporation, the industrial tax rate was reduced.
- Maintain the property tax rate for businesses and other (class 6) at the current rate.

Policies

- The District will look at developing new revenue sources to offset the tax rate for all classes.
- The District will develop economic initiatives to attract more retail and commercial development.
- The District will continue to compare our tax rates with our par communities.

Permissive Tax Exemptions

The District provides tax exemptions for non-profit societies in our community. Non-profit groups provide key services for our community.

Revitalization

Tax Exemptions

The District has developed two Revitalization Tax Exemption Bylaws that encourage development and revitalization in the community. The Downtown Core and the Yellowhead Corridor are the two areas that are named in the bylaws.

Objective

- To continue to provide tax exemptions to non-profit societies and potential development areas.
- Wherever possible, green development will be encouraged.

Policies

- Develop the components of an exemption program that will target green activities.
- To continue to assess the need for development and revitalization of areas of the community.

	2019	2019 Actual	2020	2021	2022	2023	2024
Source of Funds							
Municipal Taxation	(876,600)	(876,601)	(930,742)	(977,279)	(1,014,775)	(1,065,514)	(1,086,824)
Taxes Collected for Other Govt	(960,040)	(969,416)	(979,241)	(998,826)	(1,018,802)	(1,039,178)	(1,059,962)
Grants in Lieu of Taxes	(38,000)	(39,532)	(39,500)	(39,535)	(40,326)	(41,132)	(41,955)
Sales of Service	(664,500)	(654,403)	(741,000)	(721,346)	(705,173)	(719,276)	(733,662)
Revenue From Other Source	0	0	0	0	0	0	0
Revenue From Own Source	(149,925)	(806,894)	(122,877)	(138,906)	(142,890)	(110,148)	(112,351)
Revenue From Other Govt	(561,966)	(704,734)	(561,966)	(561,966)	(562,058)	(562,090)	(562,122)
Grants	(16,558)	(20,350)	(27,393)	0	0	0	0
Contract With Other Govt	(50,620)	(59,762)	(50,720)	(53,383)	(53,452)	(54,432)	(55,431)
Transfer From Other Funds	0	0	0	0	0	0	0
Transfer From Gas Tax	(63,142)	(8,078)	(72,313)	0	0	0	0
Transfer From Surplus	(395,250)	(653,379)	(337,397)	(245,668)	(261,162)	(272,385)	(274,059)
Transfer From Reserves	<u>(107,000)</u>	<u>(624,303)</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL Source of Funds	(3,883,601)	(5,417,451)	(3,863,148)	(3,736,909)	(3,798,637)	(3,864,155)	(3,926,365)
Expenditures							
Taxes Paid to Other Govt	963,540	969,199	982,811	1,002,467	1,022,516	1,042,967	1,063,826
Municipal Operations							
General Government	639,900	665,560	620,424	659,989	588,273	600,018	612,018
Grants	43,400	26,375	17,393	0	0	0	0
Protective Services	149,210	225,378	151,800	144,222	158,343	149,645	152,637
Bylaw Enforcement	5,800	2,801	4,275	6,034	6,155	6,278	6,404
Transportation Services	440,600	686,618	377,600	361,441	368,570	375,841	383,358
Environmental Services	133,400	154,681	146,782	138,789	141,565	144,396	147,284
Building Inspection Services	18,300	18,031	17,850	19,039	19,420	19,809	20,205
Development Services	11,950	9,131	10,761	7,125	7,163	7,202	7,347
Parks/Rec/Cemetery	117,210	153,202	150,034	119,854	122,251	124,696	127,190
Water Works	287,100	833,370	382,914	277,689	307,443	335,586	341,932
Sewer	236,525	358,518	223,774	217,498	219,189	232,069	236,710
Transfer to Gas Tax	133,466	260,697	133,466	133,466	133,466	133,466	133,466
Transfer to WW DCC's	0	0	0	0	0	0	0
Transfer to Reserve	108,000	711,426	155,833	108,000	148,000	143,000	143,060
Transfer to Surplus	464,200	569,612	461,206	541,294	556,283	549,182	550,929
Transfer to Capital Function	<u>131,000</u>	<u>-234,656</u>	<u>26,225</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL Expenditures	3,883,601	5,417,451	3,863,148	3,736,909	3,798,637	3,864,155	3,926,365
*** SURPLUS/DEFICIT	0	0	0	0	0	0	0